

Optimizing Make-ahead Chemotherapy Drug Policies at an Outpatient Infusion Center

Donald B. Richardson

Chair: Dr. Amy Cohn

INFORMS Healthcare Boston

7/27/2019



COLLEGE OF ENGINEERING
INDUSTRIAL & OPERATIONS ENGINEERING
UNIVERSITY OF MICHIGAN

OUTLINE

- Motivation
- Model Description
- Probability of Wasting a Pre-mixed Drug
- Model Formulation
- Computation Experiments
- Conclusion/Future Work

OUTLINE

- Motivation
- Model Description
- Probability of Wasting a Pre-mixed Drug
- Model Formulation
- Computation Experiments
- Conclusion/Future Work

GOAL

Reduce patient waiting time by mixing chemotherapy drugs before patients arrive in the system or at earlier stages in the process



MOTIVATION

- Cancer
 - ~1.8 million new cases estimated in 2019
 - More than half require chemotherapy treatment
 - Variable infusion treatment times (30 min – 8 hr)
- Infusion centers
 - Increased outpatient demand leads to undesirable outcomes such as:
 - Increased patient waiting times
 - Overworked staff

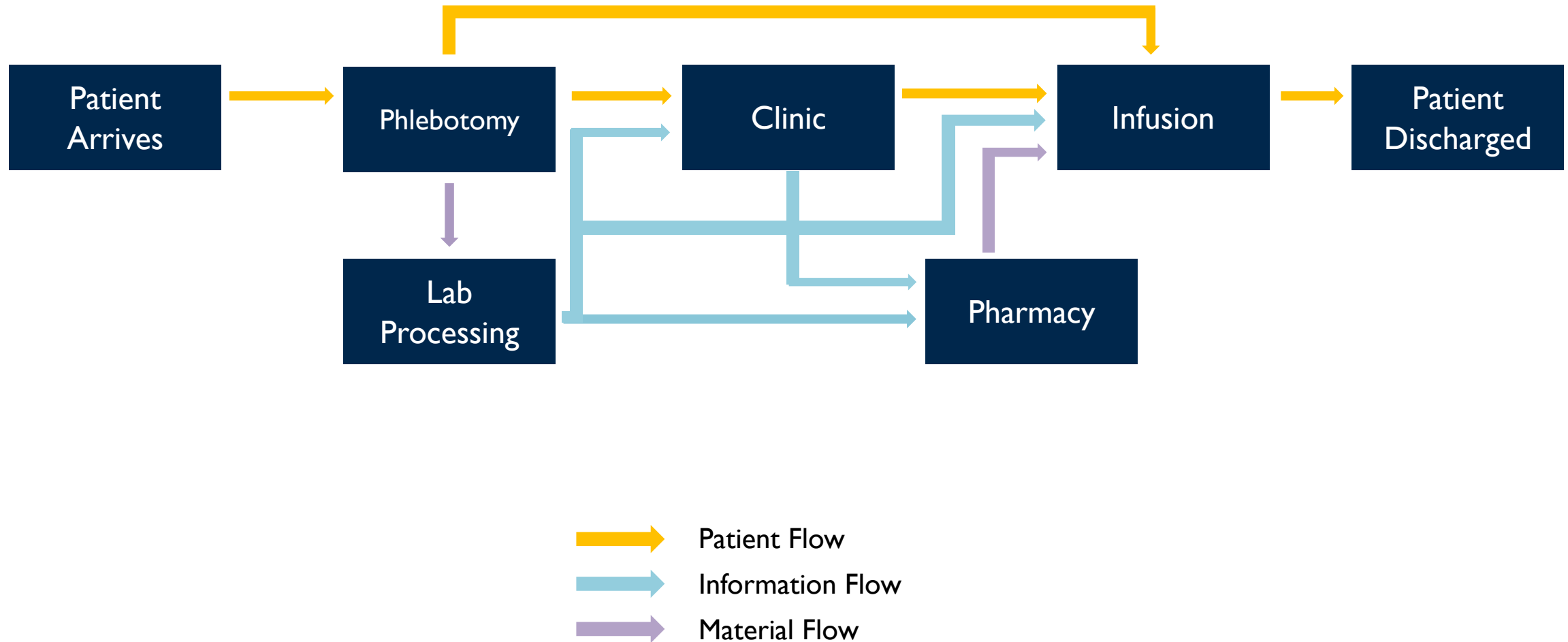


Source:

American Cancer Society (2019) <http://www.cancer.org>



OUTPATIENT INFUSION PATIENT FLOW



WHAT IS CHEMOTHERAPY?

- Typically require solutions to be made in pharmacy
 - Hang-by time – time after drug is made until it must be administered
- Used to
 - Control
 - Cure
 - Ease
- Variable doses correlate to patient weight
- Solution administered by IV over time (variable)
- Drugs vary in cost (\$10-\$20,000+)



PRE-MIXING CHEMOTHERAPY DRUGS

- Anytime a drug is mixed before a patient is deemed ready to receive it
- Factors to consider:
 - Last minute cancellation may lead to wasting pre-mixed drug
 - Storage safety protocol
 - Tradeoff between waste cost and reduced patient waiting time

PRE-MIXING CHEMOTHERAPY DRUGS

University of Michigan Rogel Cancer Center (UMRCC)

- Will only pre-mix drugs during a fixed window of 6am-8am
- Pre-mix based on a fixed list of drugs
 - Based on cost and common use
- We expand this by considering patient probability of deferral and the number of patients scheduled for a particular drug

PRE-MIXING LITERATURE REVIEW

- Masselink, I. H., van der Mijden, T. L., Litvak, N., & Vanberkel, P. T. (2012). Preparation of chemotherapy drugs: Planning policy for reduced waiting times. *Omega*, 40(2), 181-187.
- Soh, T. I. P., Tan, Y. S., Hairom, Z., Ibrahim, M., Yao, Y., Wong, Y. P., ... & Tan, C. S. (2014). Improving wait times for elective chemotherapy through pre-preparation: a quality-improvement project at the National University Cancer Institute of Singapore. *Journal of oncology practice*, 11(1), e89-e94.



OUTLINE

- Motivation
- **Model Description**
- Probability of Wasting a Pre-mixed Drug
- Model Formulation
- Computation Experiments
- Conclusion/Future Work

OPTIMIZATION MODEL DESCRIPTION

- Chemotherapy Pre-mix Integer Program with hang-by time (CPIP-HT)
 - Verification – performed by pharmacists
 - Compounding – done by technicians
- Objective
 - Maximize the difference between expected saved wait time and waste cost
 - Two-hour window to pre-mix

OPTIMIZATION MODEL ASSUMPTIONS

- All drugs' mixing times are deterministic
- Each patient is scheduled for only one drug
- Pharmacy task can be reduced to two steps
- Probability of deferral taken from BART

OUTLINE

- Motivation
- Model Description
- **Probability of Wasting a Pre-mixed Drug**
- Model Formulation
- Computation Experiments
- Conclusion/Future Work

PREDICTING PATIENT DEFERRALS

- Defining a patient *treatment deferral*
 - Patient arrives at the cancer center but is unable to receive their treatment (i.e. last minute cancellation)
 - Oncologist or nurse may deem them too ill for treatment after arrival
 - Unplanned treatment change
 - Social support

PREDICTING PATIENT DEFERRALS

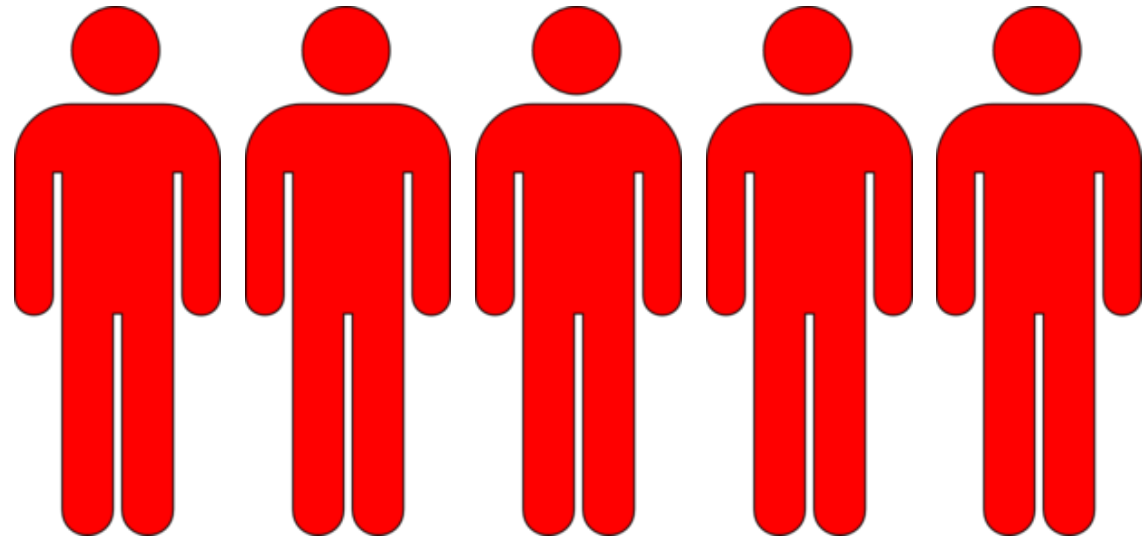
- Prediction Model
 - Utilized patient specific data to predict their chance of deferral
 - Richardson, D. B., Guikema, S. D., & Cohn, A. E. (2017). Predicting Patient Treatment Deferrals at an Outpatient Chemotherapy Infusion Center: A Statistical Approach. *JCO Clinical Cancer Informatics*, 1, 1-8.

PROBABILITY OF WASTING A DRUG

Let S be defined as the set containing the probability of deferrals p_i for all i patients scheduled to receive the same drug. Given m total patients ($i \in m$)

$$S := \{p_1, p_2, \dots, p_m\}$$

$$P(1) = \prod_{i \in S} p_i$$



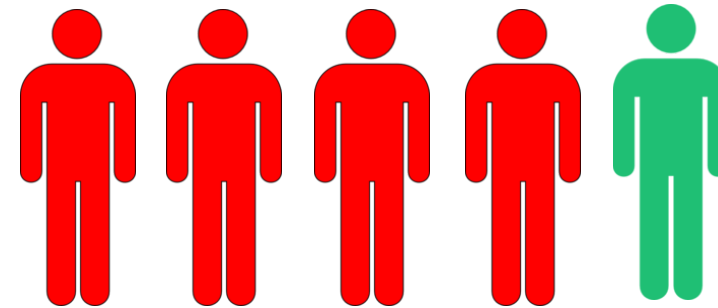
PROBABILITY OF WASTING A DRUG

Let S be defined as the set containing the probability of deferrals p_i for all i patients scheduled to receive the same drug. Given m total patients ($i \in m$)

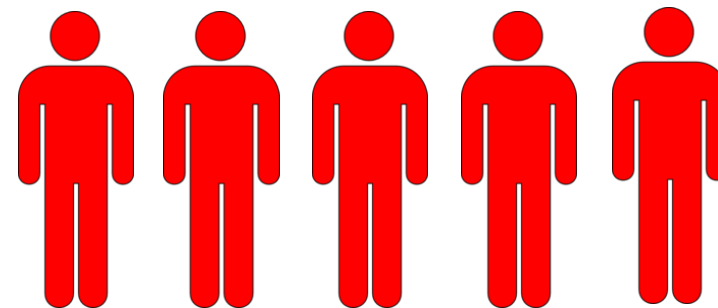
$$S := \{p_1, p_2, \dots, p_m\}$$

$$P(1) = \prod_{i \in S} p_i$$

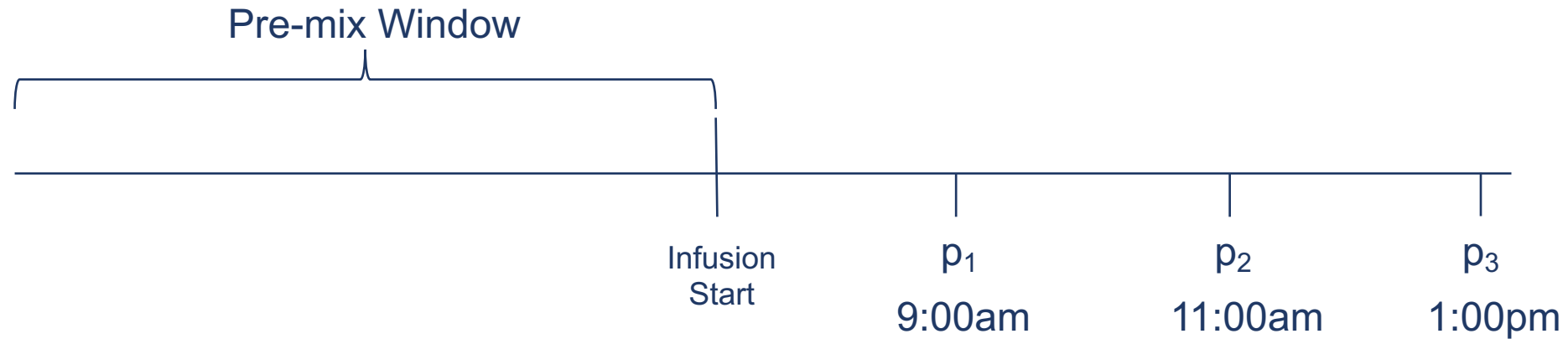
$$P(2) = \sum_{i \in S} \left[(1 - p_i) \prod_{j \in S \setminus i} p_j \right] + P(1)$$



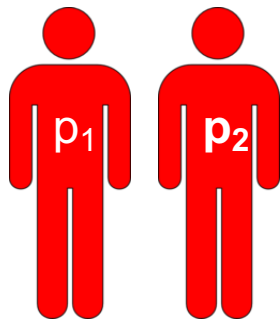
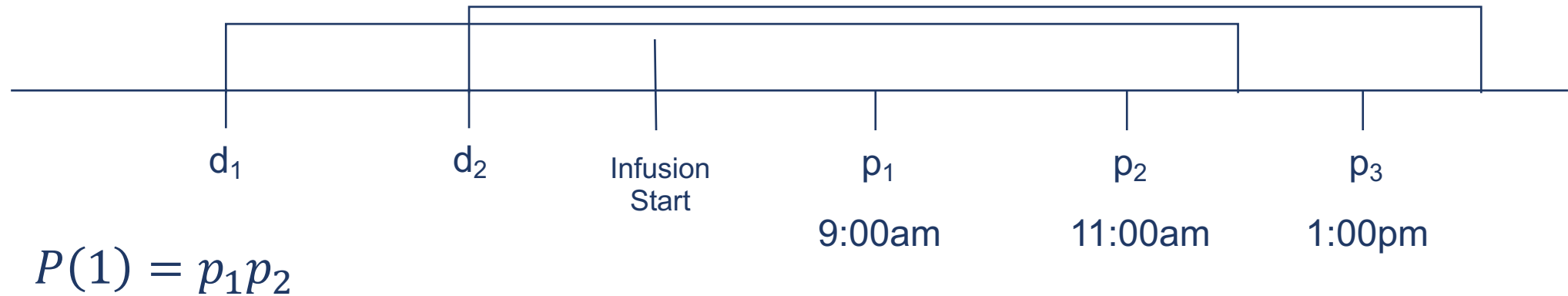
Or



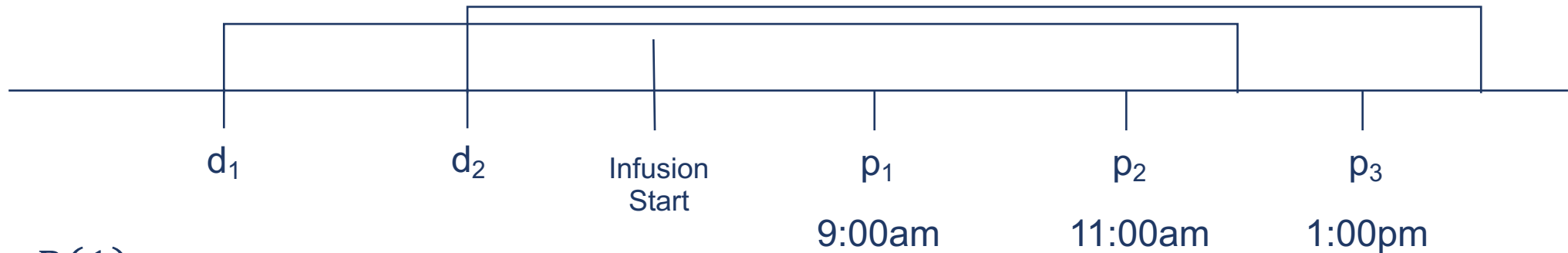
PROBABILITY OF WASTING A DRUG WITH HANG-BY TIME



PROBABILITY OF WASTING A DRUG WITH HANG-BY TIME

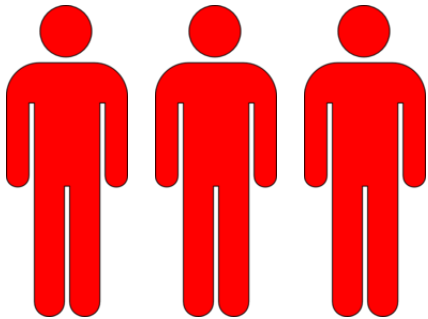


PROBABILITY OF WASTING A DRUG WITH HANG-BY TIME

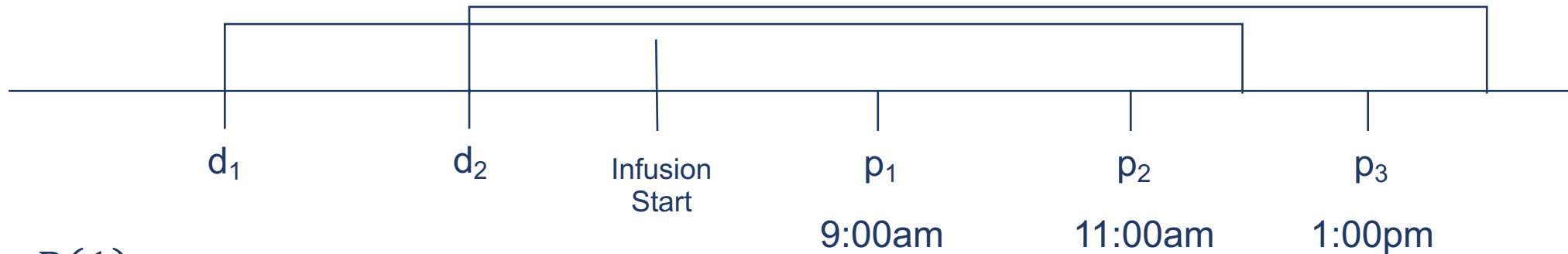


$$P(1) = p_1 p_2$$

$$P(2) = p_1 p_2 p_3$$

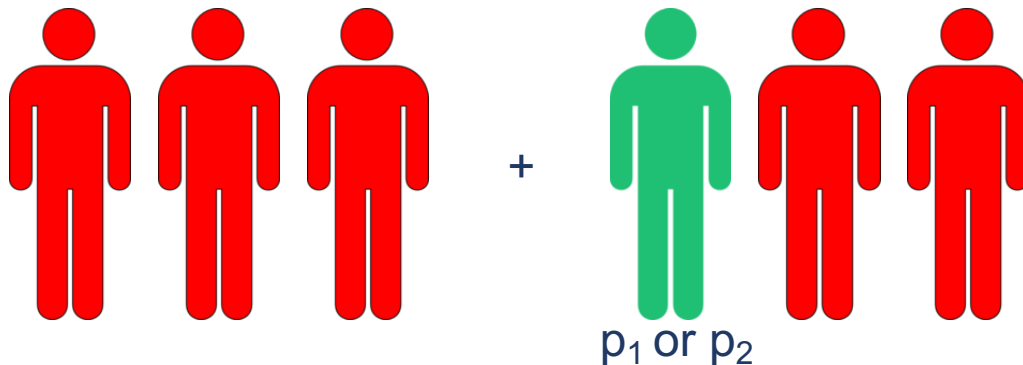


PROBABILITY OF WASTING A DRUG WITH HANG-BY TIME

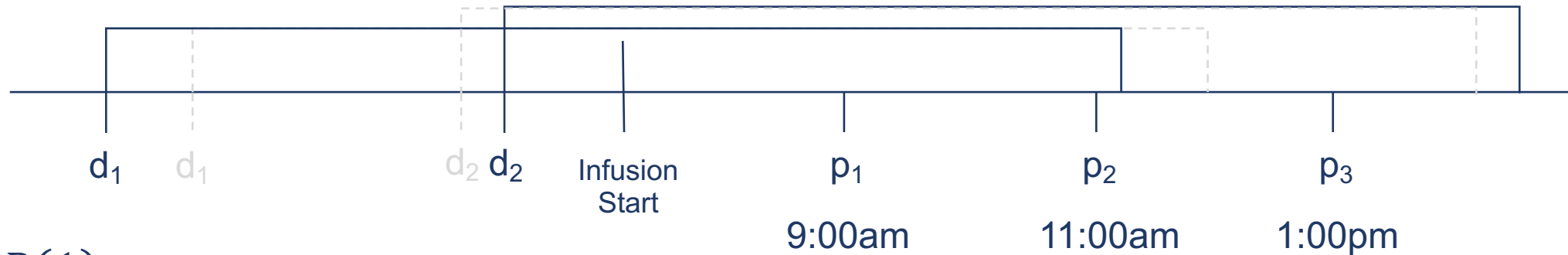


$$P(1) = p_1 p_2$$

$$P(2) = p_1 p_2 p_3 + (1 - p_1) p_2 p_3 + (1 - p_2) p_1 p_3 = p_3$$

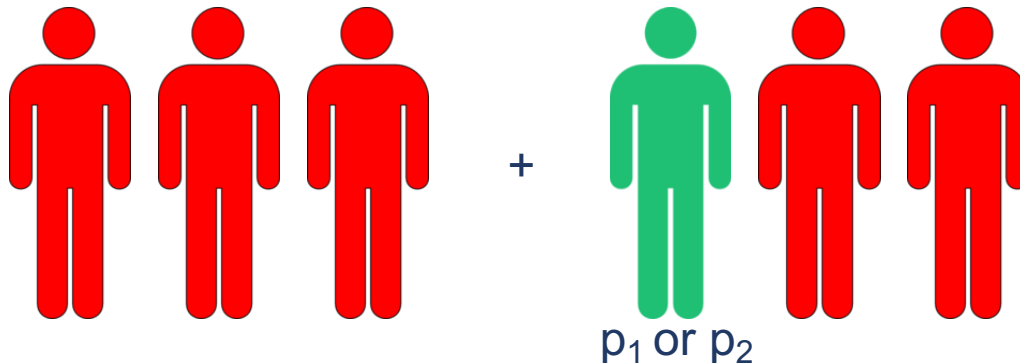


PROBABILITY OF WASTING A DRUG WITH HANG-BY TIME

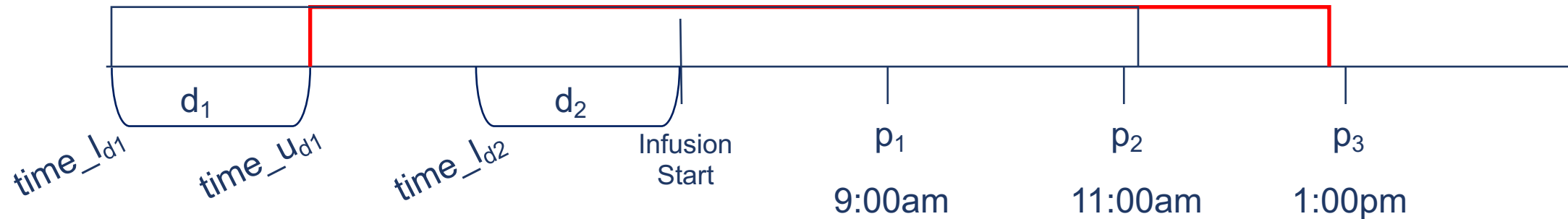


$$P(1) = p_1 p_2$$

$$P(2) = p_1 p_2 p_3 + (1 - p_1) p_2 p_3 + (1 - p_2) p_1 p_3 = p_3$$



PROBABILITY OF WASTING A DRUG WITH HANG-BY TIME



- We then use the upper and lower time bounds on each dose to make sure the drug is made both early and late enough to be viable for a pre-determined set of patients

PATIENT ELIGIBILITY VECTOR

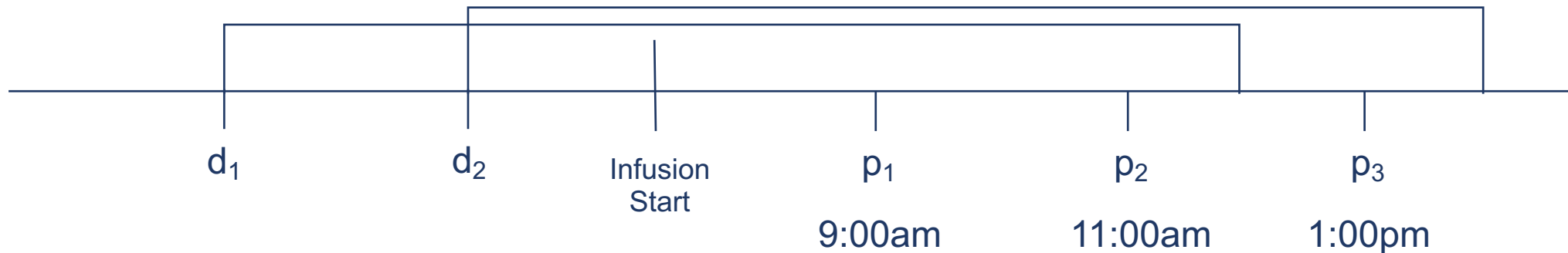
- e_i^d is the i^{th} eligibility vector of drug $d \in D$ Now suppose we have 3 doses of a drug d

$$e_1^d = [0 \ 0 \ 0]$$

- zero doses of this drug were pre-mixed

PATIENT ELIGIBILITY VECTOR

- e_i^d is the i^{th} eligibility vector of drug $d \in D$ Now suppose we have 3 doses of a drug d



$$e_{10}^d = [2 \ 3 \ 0]$$

- the first dose will only be viable for the first two patients while the second will be viable for all three patients. The third dose is not pre-mixed

OUTLINE

- Motivation
- Model Description
- Probability of Wasting a Pre-mixed Drug
- **Model Formulation**
- Computation Experiments
- Conclusion/Future Work

OPTIMIZATION MODEL

- We first define our Expected Waste cost of a drug with the following:

$$E_i^d[\text{Waste Cost}] = c_d \sum_{n=1}^{m_d} P_d(n, i) \quad E_i^d[\text{Saved Wait}] = \Delta_d \sum_{n=1}^{m_d} [1 - P_d(n, i)]$$

Parameters

Δ_d : the value of savings of drug $d \in D$ (i.e., $(p_{d1} + p_{d2})$ *dollar value of patient waiting time)

c_d : the cost of drug d

p_{ds} : the time it takes to process drug d at stage s

m_d : the number of doses needed for each drug d

$P_d(n, i)$: probability of wasting the n does of drug d drug

Sets

D : set of drugs d (e. g. 50 mg of Taxotere)

E_d : set patient eligibility vectors for all $d \in D$

Variables

$$a_i^d = \begin{cases} 1 & \text{if we select patient eligibility vector } i \in E \text{ for drug } d \in D \\ 0 & \text{o. w.} \end{cases}$$

OPTIMIZATION MODEL

- We first define our Expected Waste cost of a drug with the following:

$$E_i^d[\text{Waste Cost}] = c_d \sum_{n=1}^{m_d} P_d(n, i) \quad E_i^d[\text{Saved Wait}] = \Delta_d \sum_{n=1}^{m_d} [1 - P_d(n, i)]$$

- Then we maximize the difference between Projected Savings and Expected Waste

$$\text{maximize} \sum_{d \in D} \sum_{i \in E} (E_i^d[\text{Saved Wait}] - E_i^d[\text{Waste Cost}]) a_i^d ,$$

Parameters

Δ_d : the value of savings of drug $d \in D$ (i.e., $(p_{d1} + p_{d2})$ *dollar value of patient waiting time)

c_d : the cost of drug d

p_{ds} : the time it takes to process drug d at stage s

m_d : the number of doses needed for each drug d

$P_d(n, i)$: probability of wasting the n does of drug d drug

Sets

D : set of drugs d (e. g. 50 mg of Taxotere)

E_d : set patient eligibility vectors for all $d \in D$

Variables

$$a_i^d = \begin{cases} 1 & \text{if we select patient eligibility vector } i \in E \text{ for drug } d \in D \\ 0 & \text{o. w.} \end{cases}$$

OPTIMIZATION MODEL CONSTRAINTS

- Only can select one eligibility vector for each drug
- All doses indicated in vector must be made if eligibility vector is selected
- All doses must be made within the time bounds associated with the eligibility vector



OPTIMIZATION MODEL CONSTRAINTS (CONT.)

- Limited number of pharmacists for verification
- Limited number of techs for drug compounding
- No preemptions allowed
- Must complete drug once started



OUTLINE

- Motivation
- Model Description
- Probability of Wasting a Pre-mixed Drug
- Model Formulation
- **Computation Experiments**
- Conclusion/Future Work

COMPUTATIONAL EXPERIMENTS

- How large is our integer linear program (i.e., number of variables and constraints)?
- What is the computational time needed to generate inputs and solve the model?
- How granular should we discretize time and still maintain a quality solution?

COMPUTATIONAL EXPERIMENTS

- Time discretization cases: 5 min, 2 min, 1 min
- Scenarios
 1. At most one dose of a drug is scheduled
 2. 2-5 doses of a drug are scheduled
 3. 10 doses of each drug scheduled

Note: We run 10 instances of each scenario in each case with a 2 hour time limit as well as a 1% optimality gap

TIME DISCRETIZATION ANALYSIS

Scenario	Case	Number of Variables	Number of Constraints
1	5 min	11118	20930
	2 min	27048	114181
	1 min	53621	438066
2	5 min	11351	21207
	2 min	27358	115191
	1 min	54061	442966
3	5 min	1377780	21668
	2 min	1393749	118996
	1 min	1420388	457244

Scenarios

1. At most one dose of a drug is scheduled
2. 2-5 doses of a drug are scheduled
3. 10 doses of each drug scheduled



TIME DISCRETIZATION ANALYSIS

Scenario	Case	Median Load Time (sec)	Median Solve Time (sec)
1	5 min	2	6
	2 min	6	54
	1 min	20	3205
2	5 min	2	10
	2 min	6	460
	1 min	21	3195
3	5 min	6632	85
	2 min	6609	123
	1 min	6628	309

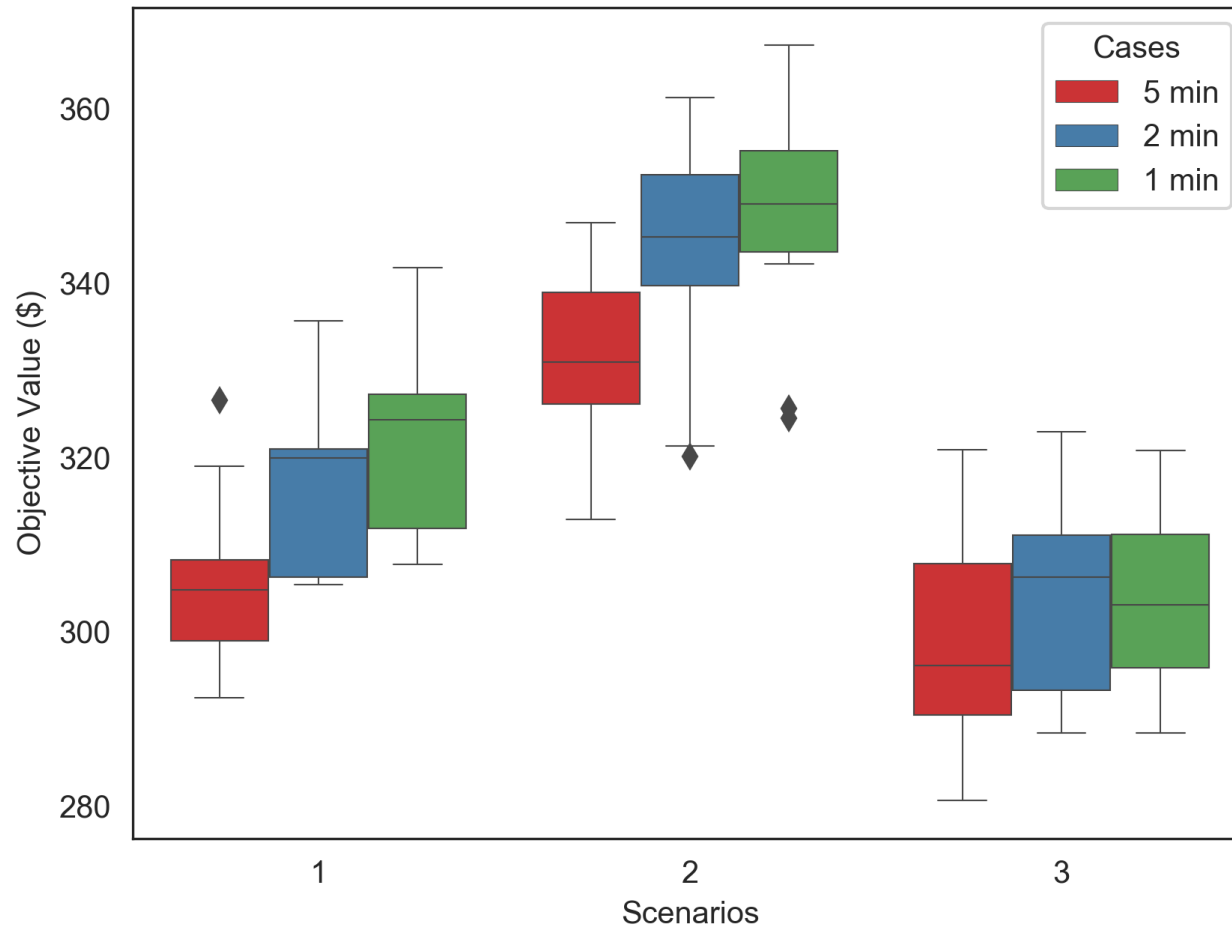
Scenarios

1. At most one dose of a drug is scheduled
2. 2-5 doses of a drug are scheduled
3. 10 doses of each drug scheduled



TIME DISCRETIZATION ANALYSIS

CPIP-HT Objectives



Scenarios

1. At most one dose of a drug is scheduled
2. 2-5 doses of a drug are scheduled
3. 10 doses of each drug scheduled

COMPUTATIONAL EXPERIMENTS SUMMARY

- Determined discretizing time to 2 minutes was sufficient for our problem
- Problem size grows at factorial rate but is bounded in practice (i.e., never more than 10 doses of the same drug on a scheduled for a given day)
- Model formulations finds optimal solution providing a conservative estimate on patient wait time saved

CONCLUSIONS/FUTURE DIRECTIONS

- Developed a pre-mix optimization model utilizing the probabilities from the prediction model
- Address time dependencies and interdependences introduced by hang-by time
- Potential next steps include time dependent reward parameter

Thank you!

- Center for Healthcare Engineering and Patient Safety (CHEPS)
- CHEPS Chemo Team
 - Special thank you to Matt See for his hard work these past few years
- UMRCC Collaborators
- Rackham Merit Fellowship
- Bonder Foundation



COUNTING ELIGIBILITY VECTORS

- *Total number of vectors* = $\sum_{d \in D} \binom{2m_d}{m_d}$ where m_d is the total number of patients scheduled for drug d on a given day
- Given $m_d = 2$ for a single drug d , we might have the following vectors
 - $[0, 0], [1, 0], [2, 0], [1, 1], [1, 2], [2, 2]$
 - Total number of vectors = $\binom{4}{2} = 6$
- However what if we have $m_d = 10$ then the total number of vectors = $\binom{20}{10} = 184,756$