

Evaluating Veteran Access to Eye Care Services Using Facility Location Models

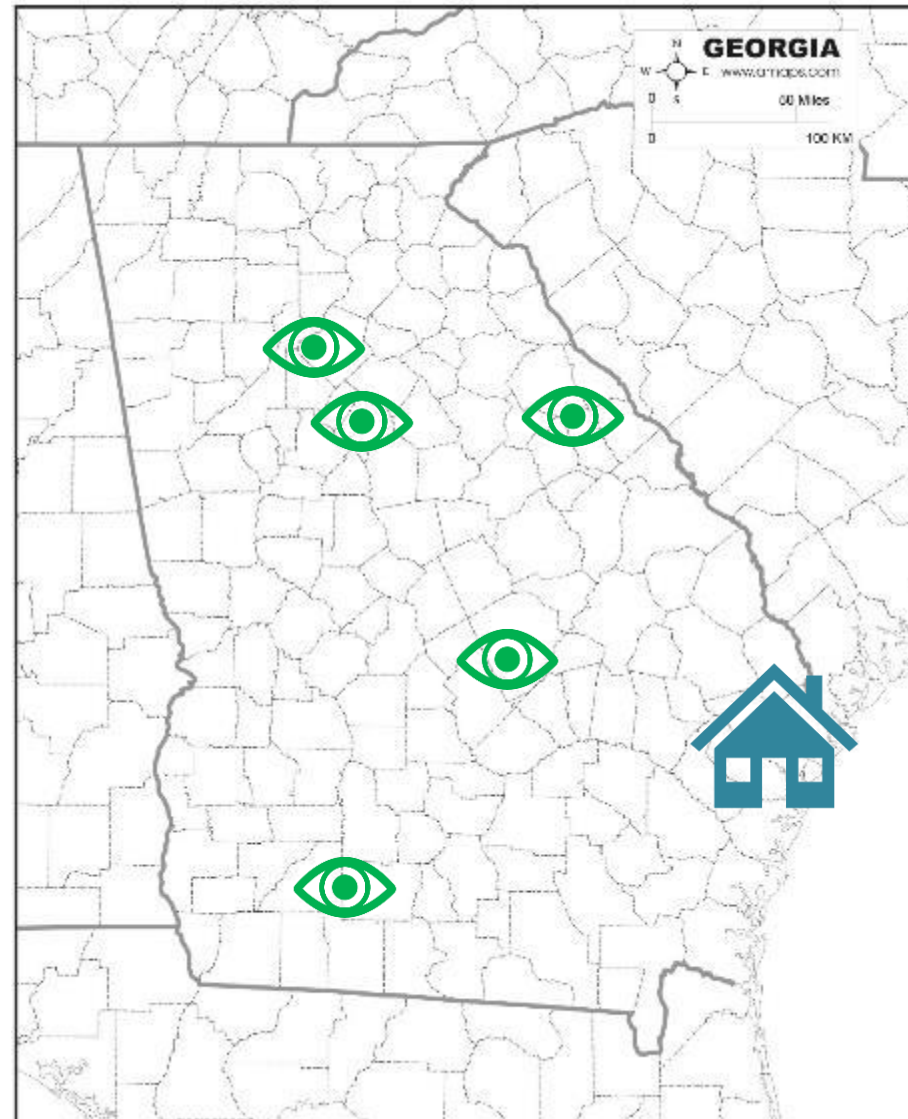
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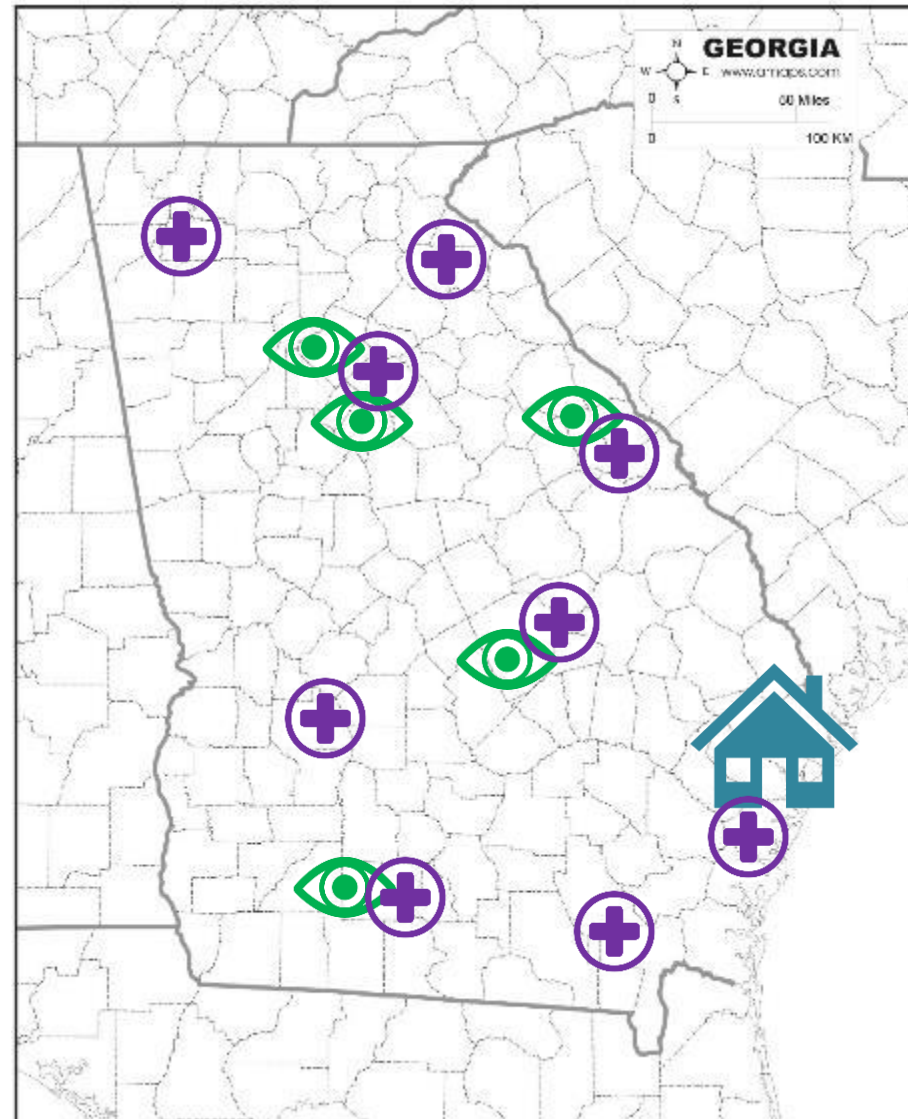




Veteran Eye Care in Georgia



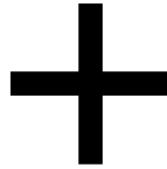
Add Screening Options



What are we trying to solve?



Primary care visit



Tech performs eye screening



What kind of problem is this?

- Combinatorial matching problem
 - Deciding locations to offer eye care and how to staff those locations
- Constrained resources
- Multi-criteria decision
 - Consider cost, distance traveled, number of patients seen, etc.

- Goal: Evaluate which locations to offer eye care screenings and what providers types to staff each eye care location
- Assumptions:
 - Patients go to “assigned” clinic for eye care screening
 - One-year time frame
 - Patients have homogeneous screening need (one screening every other year)
- Limitations:
 - Considering eye care screening only (follow-up care not included)
 - No consideration for patients’ provider preferences

General modeling approach

Possible eye care locations

- 25 VA locations in Georgia

Decide:

- At which locations do we offer eye care?
- What kind(s) of provider should staff each location?

“Assign” patients

- Each zip code to clinic location(s)

Consider scenarios

- Start from current state
 - 15 established locations
- Start from scratch

Model Overview: Feasibility Constraints

- Patient Capacity
 - Number of patients assigned to clinic cannot exceed clinic capacity
 - Capacity subject to type/number of providers at each clinic
- Demand
 - Percent of patients assigned per zip code should be between a lower and upper required percent
- Provider Capacity
 - Each clinic can hold a maximum number of providers

$$\sum_{z \in Z} x_{zc}^t \leq v^t * y_c^t \quad \forall c \in C, \forall t \in T$$

$$\sum_{t \in T} \sum_{c \in C} x_{zc}^t \geq n_l * p_z \quad \forall z \in Z$$

$$\sum_{t \in T} \sum_{c \in C} x_{zc}^t \leq n_u * p_z \quad \forall z \in Z$$

$$y_c^t \leq g_c^t \quad \forall t \in T, \forall c \in C$$

$$\sum_{t \in T} y_c^t \leq g_c \quad \forall c \in C$$

Model Overview: Three objective functions

I. Maximize patients assigned

+ constraints:
Budget,
distance

$$\text{Maximize } \sum_{z \in Z} \sum_{c \in C} \sum_{t \in T} x_{zc}^t$$

II. Minimize overall costs

+ constraints:
Patients,
distance

$$\text{Minimize } \left[\sum_{c \in C} \sum_{z \in Z} \sum_{t \in T} (a_c^t * x_{zc}^t + (d_{zc} * x_{zc}^t) * r + f_c^t * y_c^t) \right. \\ \left. + h * \sum_{z \in Z} (n_u * p_z - \sum_{t \in T} \sum_{c \in C} x_{zc}^t) \right]$$

III. Minimize maximum furthest distance traveled

+ constraints:
Budget,
Patients

$$\text{Minimize } m$$

- Patients accessing Georgia VA for (any) care in 2017
 - Approximately 200,000 patients considered
 - Group patients by zip code
- Clinic locations
 - 25 VA clinics in Georgia
 - 15 currently offer some type of eye care
- Driving distance from center of each zip code to each clinic location calculated via Google API
- Budget/costs, provider capacities, and other clinic-specific values obtained from VA
- Model implemented in CPLEX

Results: Maximize Patients Assigned

| <u>From scratch</u> | | | |
|----------------------------|------------|-------|-------|
| | min % seen | | |
| Budget | 0% | 5% | 10% |
| \$20 Million | 28980 | 27720 | 26450 |
| \$21 Million | 45360 | 44100 | 44100 |
| \$22 Million | 60480 | 60480 | 60480 |
| | | | |
| <u>From current</u> | | | |
| | min % seen | | |
| Budget | 0% | 5% | 10% |
| \$20 Million | inf | inf | inf |
| \$21 Million | 23928 | 23340 | 22080 |
| \$22 Million | 40980 | 39720 | 39720 |

(max dist: 150 miles)

Results: Minimize Cost

| <u>From scratch</u> | | | |
|--------------------------------|--------------|--------------|--------------|
| | min % seen | | |
| Max Travel Distance (Miles) | 0% | 5% | 10% |
| 100 | \$19,053,900 | \$19,731,600 | \$19,879,100 |
| 150 | \$19,095,500 | \$19,344,000 | \$19,641,200 |
| 200 | \$18,737,000 | \$19,000,000 | \$19,568,300 |
| | | | |
| <u>From current</u> | | | |
| | min % seen | | |
| Max Travel Distance (Miles) | 0% | 5% | 10% |
| 100 | \$20,610,700 | \$20,832,300 | \$20,930,500 |
| 150 | \$20,610,700 | \$20,755,300 | \$20,916,500 |
| 200 | \$20,610,700 | \$20,697,600 | \$20,954,000 |

(min 5000 total screen)

Results: Minimize Maximum Distance Traveled

| <u>From Scratch</u> | | | |
|----------------------------|------------|-----|-----|
| | Min % seen | | |
| Min Total Patients | 0% | 5% | 10% |
| 10000 | 5 | 87 | 87 |
| 20000 | 8 | 87 | 87 |
| 30000 | inf | inf | inf |
| | | | |
| <u>From Current</u> | | | |
| | Min % seen | | |
| Min Total Patients | 0% | 5% | 10% |
| 10000 | 6 | 87 | 87 |
| 20000 | 14 | 87 | 87 |
| 30000 | inf | inf | inf |

(budget: \$21M)

Conclusions & next steps

- Maximizing number of patients assigned to screening is objective of most interest to clinical collaborators
- Incorporate stochasticity
 - Consider patients not visiting their “assigned” clinic
- Consider implications for follow-up care
 - How are ophthalmologist/optometrist case mixes impacted?
- Generalize beyond Georgia
 - Apply to other VA regions considering robust eye care options

- VA:VISN 7
- The Seth Bonder Foundation
- University of Michigan Center for Healthcare Engineering and Patient Safety (CHEPS)
- Institute for Health Policy Innovation (IHPI)
 - Michigan Medicine/IHPI Program on Value Enhancement (MPrOVE)
- Regional Telehealth Services; Charleston Health Services Research & Development Center of Innovation, HEROIC

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